BB&T Capital Markets

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MRC Global

We Make Energy Flow

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Forward Looking Statements and Non-GAAP Disclaimer

This presentation contains forward-looking statements within the meaning of Section 27A of the Securities Act and Section 21E of the Exchange Act. Words such as "will," "expect," "expected", "looking forward", "guidance" and similar expressions are intended to identify forward-looking statements. Statements about the company's business, including its strategy, the impact of changes in oil prices and customer spending, its industry, the company's future profitability, the company's guidance on its sales, adjusted EBITDA, adjusted gross profit, tax rate, capital expenditures and cash flow, the company's expectations regarding the pay down of its debt, growth in the company's various markets and the company's expectations, beliefs, plans, strategies, objectives, prospects and assumptions are not guarantees of future performance. These statements are based on management's expectations that involve a number of business risks and uncertainties, any of which could cause actual results to differ materially from those expressed in or implied by the forward-looking statements. These statements involve known and unknown risks, uncertainties and other factors, most of which are difficult to predict and many of which are beyond our control, including the factors described in the company's SEC filings that may cause our actual results and performance to be materially different from any future results or performance expressed or implied by these forward-looking statements.

For a discussion of key risk factors, please see the risk factors disclosed in the company's SEC filings, which are available on the SEC's website at <u>www.sec.gov</u> and on the company's website, <u>www.mrcglobal.com</u>. Our filings and other important information are also available on the Investor Relations page of our website at <u>www.mrcglobal.com</u>.

Undue reliance should not be placed on the company's forward-looking statements. Although forward-looking statements reflect the company's good faith beliefs, reliance should not be placed on forward-looking statements because they involve known and unknown risks, uncertainties and other factors, which may cause the company's actual results, performance or achievements or future events to differ materially from anticipated future results, performance or achievements or future events. The company undertakes no obligation to publicly update or revise any forward-looking statement, whether as a result of new information, future events, changed circumstances or otherwise, except to the extent required by law.

Global Leader in PVF Distribution

Critical Role in Global Supply Chains of Leading Energy Companies

- Create value for customers and suppliers •
- Closely integrated into customer supply chains ٠
- Volume purchasing savings and capital efficiencies for customer

Differentiated Global Capabilities

- Unparalleled footprint, with approximately 350 locations in 22 countries
- Enhanced capabilities to evaluate suppliers, source material and provide outstanding customer service
- Serve broad PVF needs making it convenient and efficient for customers •

Attractive and Diversified Business Mix

- Focus on maintenance, repair and operations (MRO) contracts
- Balanced portfolio across upstream, midstream and downstream sectors ٠
- Growing international and project business ٠



MRC Global



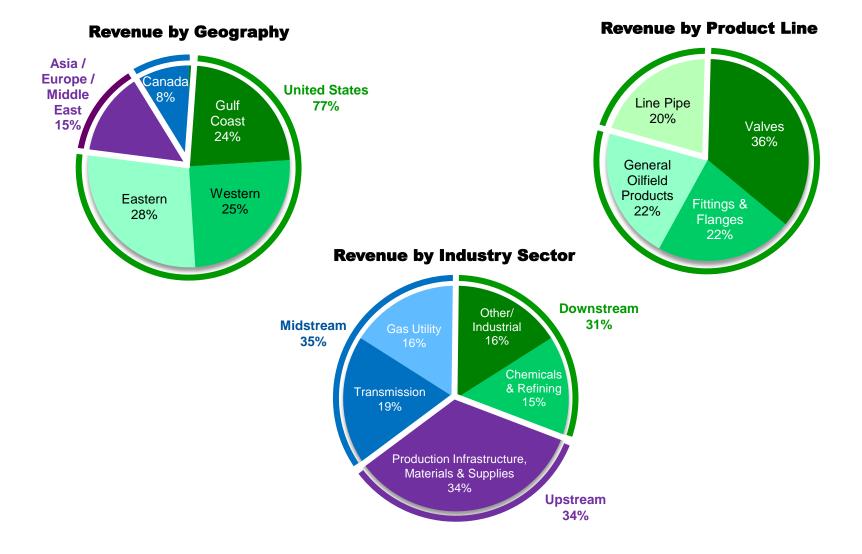




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Diversified by Geography, Industry Sector and Product Line (excluding OCTG)



Note: Percentage of sales for the year ended December 31, 2015, excluding OCTG revenue. The OCTG business was sold February 2016.



MRC Global is a Critical Partner to Its Customers and Suppliers

Supplier Value Proposition

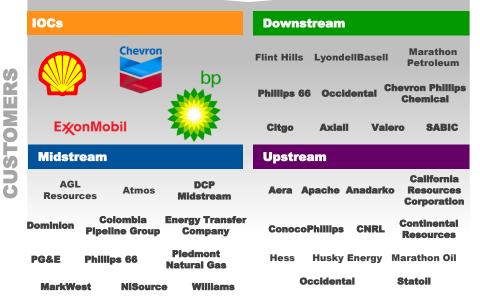
Manufacturing and scale efficiencies

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- Leverage MRC Global's footprint
- Access to 19,000+
 customers
- Lead suppliers through the quality process

| | Energy Car | bon Steel | Tubulars | Valves | | | | |
|------|-----------------------------|----------------------|---------------------------|--------|---------------|-----------------|--|--|
| RS | Tenaris | US Steel | | Balon | Cameron | Flowserve | | |
| | Stupp Corporation | TMK- IPSCO | Dura-Bond Coating Inc. | Kitz | Neway | Velan | | |
| 0. | | | | AIV | Emerson | Bonney Forge | | |
| SUPI | Fittings, Flanges and Other | | | | | | | |
| | Dresser Inc. | Allied Fittir Co. | ng Chevron Chem | | Galperti Inc. | WL Plastics | | |

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Customer Value Proposition

- Outsource non-core supply chain and logistics functions
- Reduce supply chain complexity
- Savings from volume purchasing and global sourcing
- Product availability, with access to MRC Global's broad inventory
- Approve new suppliers through rigorous quality program
- Source globally from 45+
 countries



Global Platform for Continued M&A Growth

North American Consolidation

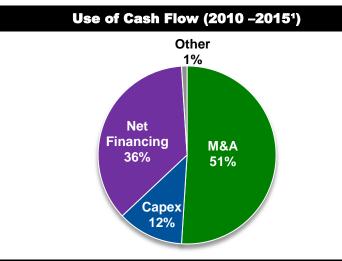
- Merger of McJunkin and Red Man created the largest PVF distributor to energy companies in the world
- Completed North American platform through seven bolt-on acquisitions and organic growth

Global Acquisitions

- Acquired Transmark in 2009 as a platform for international expansion
- Several subsequent acquisitions, which added new markets and products
- Acquired Stream in 2014, which added a differentiated offshore production facility capability and provides expertise to grow in offshore markets

Differentiated position

- Global service capability enables close integration
 with customers and organic growth opportunity
- Diversified across the energy infrastructure complex, serving upstream, midstream and downstream customers



Acquisitions **Company Acquired** Revenue (\$M)² Date Region U.S. \$ 233 Oct-08 LaBarge Oct-09 Transmark Europe and Asia 346 South Texas Supply 9 May-10 Eagle Ford Aug-10 Dresser Oil Tools Supply Bakken 13 91 Jun-11 Stainless Pipe and Fittings Australia / SE Asia Jul-11 Valve Systems and Controls U.S. Gulf of Mexico 13 Mar-12 **OneSteel Piping Systems** 174 Australia 71 Jun-12 Chaparral Supply Mississippian Lime Dec-12 Production Specialty Services Permian / Eagle Ford 127 Jul-13 Flow Control Products Permian / Eagle Ford 28 Dec-13 Flangefitt Stainless United Kingdom 24 Stream 271 Jan-14 Norway Singapore & SE Asia 26 May-14 MSD Engineering Jun-14 HypTeck Norway 38 \$ 1.46+ Billion

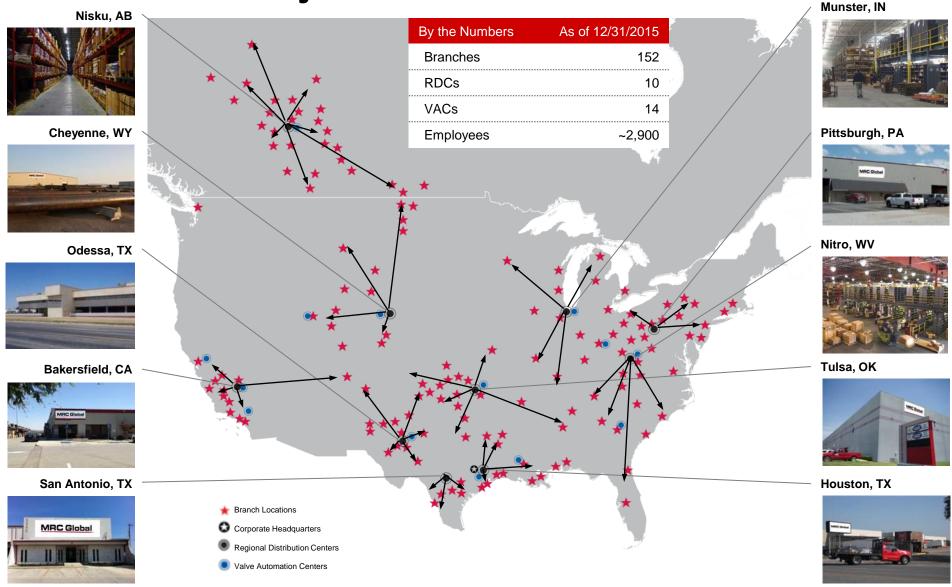
1. Investing and Financing cash flows from 2010 to 2015. Net Financing equals the total issuance less repayment of debt and equity.

2. Reflects reported revenues for the year of acquisition or 2013 for Stream, MSD and HypTeck.

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Global Footprint - Strong Leadership Position Across Key North American Basins

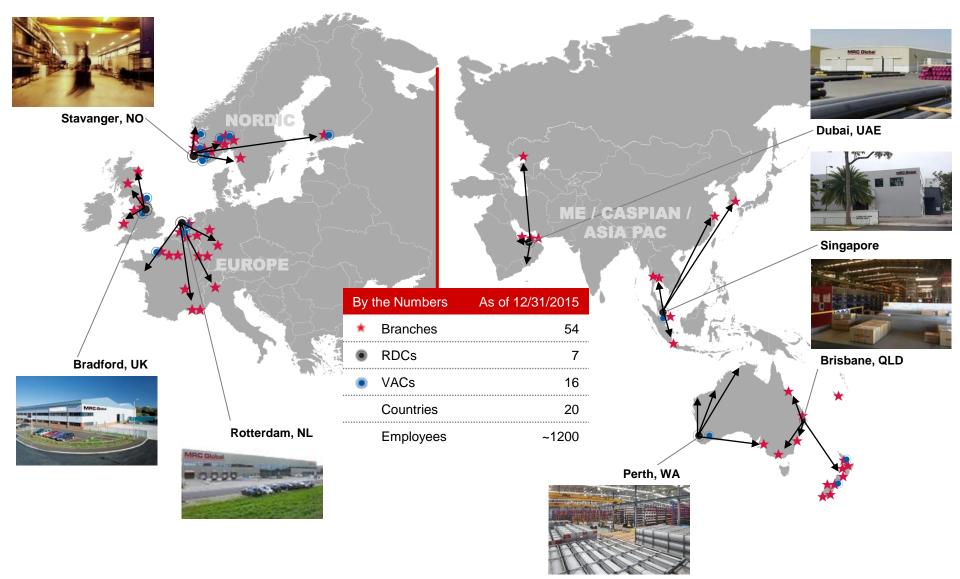
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Global Footprint - Strategically Located in Key International Energy Markets

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Long Term Growth Strategy

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Leverage Competitive Advantages to Drive Volume and Enhance Returns

| | Significant growth potential for the core business from continuing to win in the field, which will generate strong incremental margins |
|---------------------------|--|
| | Existing MRO Contract Customers - Expand sales by adding scope, cross-selling products, project activity and greater integration |
| Organic Growth | New MRO Contract Customers – Capitalize on MRC Global's superior offering to win additional MRO contracts from competitors |
| | "Next 75" Customers – Drive share with targeted growth accounts through focused sales efforts and exceptional customer service |
| | Continue to add integrated supply service agreements |
| | |
| | Strategic acquisitions in attractive geographies and product lines |
| Acquisitions | Continue to make accretive acquisitions and consolidate the sector |
| | Acquire businesses that add products, customers and/or geographic scope to the existing footprint |
| | Shifting product mix to higher margin products while driving efficiencies in |
| Enhanced | overhead and working capital |
| Enhanced Profitability | Emphasize higher margin products and continue shift toward valves, fittings and flanges |
| and Return | Focus on SG&A spend to balance performance and cost efficiencies |
| on Capital | Optimize working capital investment |
| | Invest in technology systems and branch infrastructure to further strengthen customer service and operational excellence |

Customer Integration

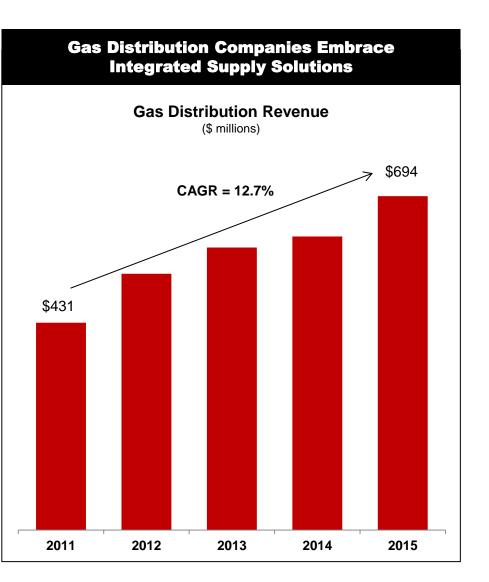
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MRC Global is a leader in Integrated Supply

- Over \$750 million in revenue and growing
- Includes on-site operations, systems integration, products beyond PVF, inventory management services, procurement services and logistics management
- Over 190 MRC Global personnel are currently working at customer sites
- Nearly 20 years experience

Integrated Supply customers leverage MRC Global's core competencies for savings

- Inventory & logistics management
- Managing complex supply chains
- Technical expertise
- Supplier qualification
- Planning & procurement





Strengthening our Leading Position

Customer contract wins

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- Continued success in winning and retaining customers reinforces MRC Global's market leadership and positions MRC Global for a strong recovery
- · Selected recent contract wins and renewals:

| Customer | Geography | Term | Customer | Geography | Term | |
|----------------------|-----------|---------|----------------------------|-----------------------------|---------|--|
| Statoil | Norway | Project | SABIC | U.S., Europe & Saudi Arabia | 5 Years | |
| Marathon Oil | U.S. | 5 Years | Phillips 66 | U.S. & Europe | 5 Years | |
| California Resources | U.S. | 3 Years | Marathon Petroleum | U.S. | 3 years | |
| TECO Energy | U.S. | 5 Years | Canadian Natural Resources | Canada | 3 Years | |
| Shell | Australia | 5 years | | | | |

Gaining market share

• Outperforming competition in a highly challenging market

Redirecting to higher margin product lines

Sold the OCTG business

Actively managing operating costs

· Cost cutting initiatives have resulted in meaningful reductions in SG&A spend

Strong balance sheet

- Utilized strong cash flow generation from working capital optimization and proceeds from preferred stock issuance to delever and strengthen balance sheet
- Reduced net debt by \$974 million, a 68% reduction in 2015
- Created financial flexibility to take advantage of opportunities



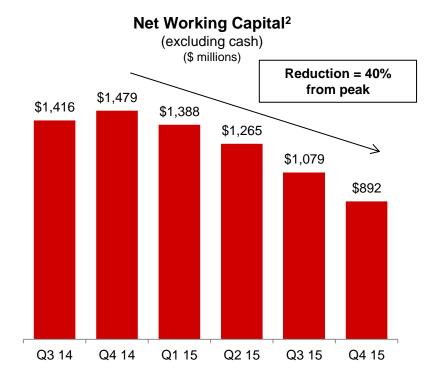
Focus on Optimizing Operations

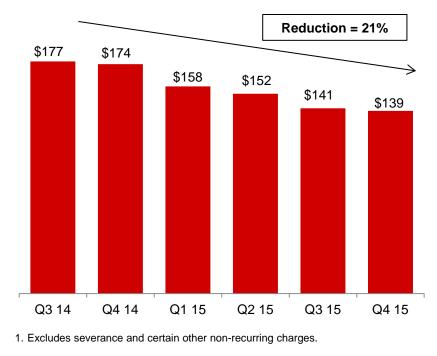
Sizing cost structure to fit market conditions

- Actively managing cost structure to remain profitable through the cycle
 - Headcount reductions
 - Hiring and wage freezes
 - Streamline organizational structure
- Experienced management team (>30 years) has managed through many cycles

Continuous focus on inventory and receivables to maximize return on our assets

- Managing inventory lower while maintaining service levels by repositioning between sites and leveraging the hub and spoke model
- Reduced days sales outstanding by 9 days in 2015
- Net working capital improved to 20% of sales at the end of 2015





SG&A, as adjusted¹

(\$ millions)

2. Deferred taxes reclassified to non-current with adoption of new accounting standard.

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Financial Model

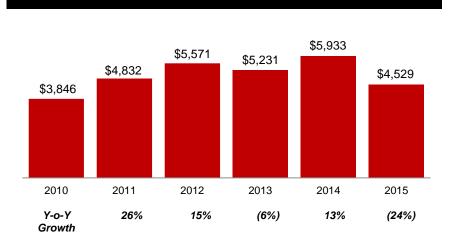
- Economies of Scale
- Diversified and Countercyclical Operating Cash Flow Profile
- Operating Leverage
- Low Capital Expenditure Requirements
- Strong Balance Sheet
- Disciplined Capital Allocation





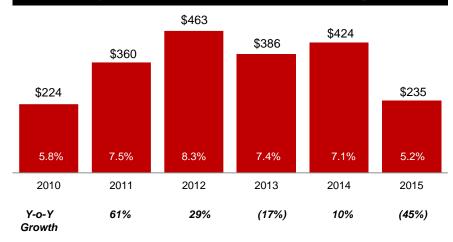
Financial Metrics

(\$ millions, except per share data)



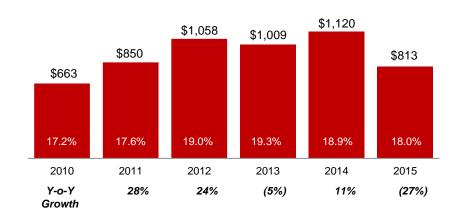
Sales

Adjusted EBITDA and % Margin



Adjusted Gross Profit and % Margin

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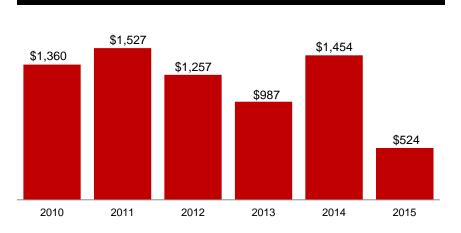
Diluted EPS & Adjusted Diluted EPS





Balance Sheet Metrics

(\$ millions)

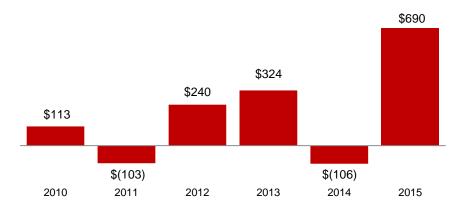


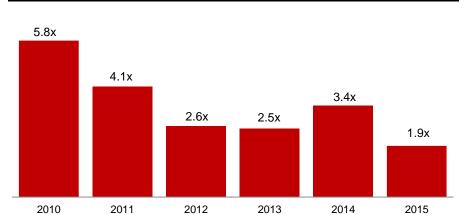
Total Debt

Capital Structure

| | December 31, 2015 |
|---|-------------------|
| Cash and Cash Equivalents | \$ 69 |
| Total Debt (including current portion): | |
| Term Loan B due 2019, net of discount | \$ 524 |
| Global ABL Facility due 2019 | - |
| Total Debt | \$ 524 |
| Preferred stock | 355 |
| Common stockholders' equity | 956 |
| Total Capitalization | \$ 1,835 |
| | |
| Liquidity | \$ 740 |

Cash Flow from Operations





Net Leverage



2016 Outlook

Annual

- Revenue down 20-30% from 2015, excluding OCTG revenue of \$311M
 - Upstream 30-40%
 - Midstream 20-30%
 - Downstream 10-20%
- Negative impact on revenue from foreign currency exchange of approximately \$50 million in 2016
- Adjusted gross margin high 17% to low 18% range
- LIFO benefit \$10-\$20 million
- SG&A run-rate \$130-\$132 million per quarter
- Amortization \$12 million lower in 2016 (in International segment)
- Tax rate 43%
- Capital expenditures \$45 million (ERP ~\$30 million + maintenance ~\$15 million)
- Cash flow from operations >\$200 million

Sequential

• Revenue 15-20% lower in 1Q 2016 from 4Q 2015, excluding OCTG revenue of \$62 million



Share Repurchase Program Summary

- Authorized up to \$100 million share repurchase program for common stock
 - Repurchased \$11.5 million at average price of \$14.12 per share in 4Q15
 - Repurchased \$38.6 million at average price of \$13.39 per share in 1Q16
- Open market purchases at management's discretion
- Expires December 31, 2017
- Depending on market conditions and other factors, these repurchases may be commenced or suspended from time to time without prior notice

Compelling Long-Term Investment

- Market Leader in PVF Distribution, Serving Critical Function to the Energy Industry
- Diversified Across Sectors, Regions and Customers
- Differentiated Global Platform Creates Customer Value
- Attractive Cash Flow Characteristics and Strong Balance Sheet
- Organic Growth Potential From Existing Business, Supported by Long-term Secular Growth from Growth in Global Energy Use
- Industry Consolidator, With Proven Success in Acquiring and Integrating Businesses
- World-Class Management Team with Significant Distribution and Energy Experience











Appendix



Revenue without OCTG

| (\$ millions) | 2015 | 2014 | 2013 | 2012 | 2011 | 2010 |
|---------------|-----------|-----------|-----------|-----------|-----------|-----------|
| Revenue | \$4,528.6 | \$5,933.2 | \$5,230.8 | \$5,570.8 | \$4,832.4 | \$3,845.5 |
| Less: OCTG | 311.1 | 556.4 | 463.7 | 715.1 | 809.2 | 769.1 |
| | \$4,217.5 | \$5,376.8 | \$4,767.1 | \$4,855.7 | \$4,023.2 | \$3,076.4 |

Year ended December 31



Adjusted SG&A Reconciliation

| (\$ millions) | Q4 15 | Q3 15 | Q2 15 | Q1 15 | Q4 14 | Q3 14 |
|---|----------|----------|----------|----------|----------|----------|
| SG&A | \$ 146.1 | \$ 142.0 | \$ 158.9 | \$ 159.4 | \$ 174.4 | \$ 184.8 |
| Severance and related charges | 5.1 | 0.7 | 6.9 | 1.8 | - | 2.6 |
| Cancellation of executive employment agreements | - | - | - | - | - | 5.7 |
| Other non-recurring charges | 2.0 | - | - | - | - | - |
| SG&A, as adjusted | \$ 139.0 | \$ 141.3 | \$ 152.0 | \$ 157.6 | \$ 174.4 | \$ 176.5 |



Adjusted Diluted EPS Reconciliation

| | Year Ended December 31 | | | | |
|---|------------------------|---------|---------|---------|--|
| (\$ millions) | 2015 | 2014 | 2013 | 2012 | |
| Net (loss) income attributable to common stockholders | \$ (3.38) | \$ 1.40 | \$ 1.48 | \$ 1.22 | |
| Goodwill and intangible asset impairment | 3.94 | - | - | - | |
| Write off of debt issuance costs | 0.02 | - | - | 0.01 | |
| Severance and restructuring charges | 0.11 | 0.06 | - | - | |
| Litigation accrual | 0.02 | - | - | - | |
| Loss on the disposition of non-core product lines | 0.03 | 0.08 | - | - | |
| Cancellation of executive employment agreements | - | 0.03 | - | - | |
| Executive separation expense | - | - | 0.01 | - | |
| Insurance charge | - | - | 0.01 | - | |
| Expenses associated with refinancing | - | - | 0.03 | - | |
| Equity-based compensation acceleration | - | - | 0.03 | - | |
| Deferred tax asset adjustment | - | - | 0.03 | - | |
| Loss on the early extinguishment of debt | - | - | - | 0.76 | |
| Pension settlement | - | - | - | 0.03 | |
| Adjusted net income attributable to common stockholders | \$ 0.74 | \$ 1.57 | \$ 1.60 | \$ 2.02 | |

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Adjusted EBITDA Reconciliation

| | Year Ended December 31 | | | | | | |
|---|------------------------|----------|----------|----------|----------|-----------|--|
| (\$ millions) | 2015 | 2014 | 2013 | 2012 | 2011 | 2010 | |
| Net (loss) income | \$ (331.5) | \$ 144.1 | \$ 152.1 | \$ 118.0 | \$ 29.0 | \$ (51.8) | |
| Income tax (benefit) expense | (10.8) | 81.8 | 84.8 | 63.7 | 26.8 | (23.4) | |
| Interest expense | 47.5 | 61.8 | 60.7 | 112.5 | 136.8 | 139.6 | |
| Depreciation and amortization | 20.6 | 22.5 | 22.3 | 18.6 | 17.0 | 16.6 | |
| Amortization of intangibles | 60.0 | 67.8 | 52.1 | 49.5 | 50.7 | 53.9 | |
| (Decrease) increase in LIFO reserve | (53.3) | 11.9 | (20.2) | (24.1) | 73.7 | 74.6 | |
| Goodwill & intangible asset impairment | 461.9 | - | - | - | - | - | |
| Change in fair value of derivative instruments | 0.9 | 1.1 | (4.7) | (2.2) | (7.0) | 4.9 | |
| Equity-based compensation expense | 10.6 | 8.9 | 15.5 | 8.5 | 8.4 | 3.7 | |
| Severance & related costs | 14.5 | 7.5 | 0.8 | - | 1.1 | 3.2 | |
| Write-off of debt issuance costs | 3.2 | - | - | - | - | - | |
| Litigation matter | 2.9 | - | - | - | - | - | |
| Foreign currency losses (gains) | 3.3 | 2.5 | 12.9 | (0.8) | (0.6) | 0.3 | |
| Loss on disposition of non-core product line | 5.0 | 10.3 | - | - | - | - | |
| Insurance charge | - | - | 2.0 | - | - | - | |
| Cancellation of executive employment agreement (cash portion) | - | 3.2 | - | - | - | - | |
| Inventory write-down | - | - | - | - | - | 0.4 | |
| M&A transaction & integration expenses | - | - | - | - | 0.5 | 1.4 | |
| Expenses associated with refinancing | - | - | 5.1 | 1.7 | 9.5 | - | |
| Loss on early extinguishment of debt | - | - | - | 114.0 | - | - | |
| Pension settlement | - | - | - | 4.4 | - | - | |
| Legal and consulting expenses | - | - | - | - | 9.9 | 4.2 | |
| Provision for uncollectible accounts | - | - | - | - | 0.4 | (2.0) | |
| Joint venture termination | - | - | - | - | 1.7 | - | |
| Other expense (income) | - | 0.6 | 3.0 | (0.6) | 2.6 | (1.4) | |
| Adjusted EBITDA | \$ 234.8 | \$ 424.0 | \$ 386.4 | \$ 463.2 | \$ 360.5 | \$ 224.2 | |



Adjusted Gross Profit Reconciliation

| (\$ millions) | 2015 | 2014 | 2013 | 2012 | 2011 | 2010 |
|-------------------------------------|----------|------------|------------|------------|----------|----------|
| Gross profit | \$ 786.1 | \$ 1,018.1 | \$ 954.8 | \$ 1,013.7 | \$ 708.2 | \$ 518.1 |
| Depreciation and amortization | 20.6 | 22.5 | 22.3 | 18.6 | 17.0 | 16.6 |
| Amortization of intangibles | 60.0 | 67.8 | 52.1 | 49.5 | 50.7 | 53.9 |
| Increase (decrease) in LIFO reserve | (53.3) | 11.9 | (20.2) | (24.1) | 73.7 | 74.6 |
| Adjusted Gross Profit | \$ 813.4 | \$ 1,120.3 | \$ 1,009.0 | \$ 1,057.7 | \$ 849.6 | \$ 663.2 |

Year ended December 31